



**World Health  
Organization**

**Development and operation of a GIS-based visual online dashboard for public information  
on district level implementation of foster scheme for malnourished children in Sri Lanka**

**Request for Proposals (RFP)**

**Bid Reference**

**RFP-2023-WHO-Pillar 3- NCD-10**

**Country/Unit Name**

**NCD Unit, WHO, Sri Lanka**

**Closing Date:**

**03/ 05/ 2023]**



The World Health Organization (WHO) is seeking offers for “Development and operational support of an online web-based dashboard for public information on the district wise implementation of foster scheme in Sri Lanka”. Interested entities in the field of information technology and web-development, qualifying the qualification and experience criteria stated below are invited to submit their proposals

Your ☐ Company ☐ Institution is invited to submit a proposal for the services in response to this Request for Proposals (RFP).

WHO is a public international organization, consisting of 194 Member States, and a Specialized Agency of the United Nations with the mandate to act as the directing and coordinating authority on international health work. As such, WHO is dependent on the budgetary and extra-budgetary contributions it receives for the implementation of its activities. Bidders are, therefore, requested to propose the best and most cost-effective solution to meet WHO requirements, while ensuring a high level of service.

### 1. Requirements

WHO requires the successful bidder, to carry out /develop a web-based data management and visualization dashboard that provides a password protected back-end platform for Nutrition Division, Ministry of Health to enter updates on operations of nationally implemented Foster Scheme for malnourished children aged 6 months to 5 years. The database will include input fields for operational, financial and monitoring indicators to enter data values in specific format in accordance with the requirements specified by the technical unit of the Ministry of Health. The dashboard should have user friendly input interface accessible by designated staff through password protected gateways to regularly enter specific data on operational and financial updates of the project. The database should be able to produce user friendly visualization outputs for public access through dedicated link hosted on one of the existing web domains as identified by Ministry of health. Visualizations may include tables, GIS-based district-wise status updates, and graphs as required to serve the purpose of the data visualization. The developer will be responsible to develop and train the identified health ministry staff on the new dashboard, as well to provide technical support for six months to run the operations of the dashboard

*See detailed Terms of Reference in Annex 1 for complete information.*

The successful bidder shall be a ☒ for profit / ☐ not for profit institution operating in the field of Information Technology with proven expertise in developing dash boards

**The successful bidder is expected to demonstrate experience and list relevant projects as follows:**

#### Mandatory experience:

The consultancy team members should have appropriate mix of qualifications and expertise that may include the following

#### **Mandatory qualifications:**

- At least one expert/ team coordinator with university degree in Information Communication Technology or related field.

#### **Mandatory experience:**

- Company should have at least 5 years of experience in developing database systems, data management, and data visualization
- Experience in web-based database development as developer/programmer. Knowledge of dashboard, visualization of data, and business intelligence as demonstrated by submitted CV(s)

#### **Desirable experience:**

- Experience in working with UN agencies



The bidder is expected to follow the instructions set forth below in the submission of their proposal to WHO.

## 2. Proposal

The proposal and all correspondence and documents relating thereto shall be prepared and submitted in the English language.

The proposal shall be concisely presented and structured to include the following information:

- Confidentiality undertaking (please complete Annex 2)
- Presentation of you / your Company / Institution (*please complete Annex 3*)
- Proposed Approach/Methodology
- Proposed time line
- Financial proposal -  
Financial proposal should include the total estimated budget with a detailed breakdown. Following components
  - Resource fee for the experts
  - Expenses for consultative meetings, focus group discussions,
  - Expenses for validation work shops including resource fee for the experts
  - Back-end support/ management of dashboard for 6 months from commencement of dashboard (expected within one month of issuance of contract)
  - Stationery/ supplies (excludes IT hardware/ laptops etc)
  - Any other costs

Information which the bidder considers confidential, if any, should be clearly marked as such.

## 3. Instructions to Bidders

The bidder must follow the instructions set forth in this RFP in the submission of their proposal to WHO.

A prospective bidder requiring clarification on technical, contractual or commercial matters may notify WHO via email at the following address no later than 28.04.2023.:

**Email for submissions of all queries: [sesrlprocurement@who.int](mailto:sesrlprocurement@who.int)**  
(use Bid reference in subject line )

A consolidated document of WHO's responses to all questions (including an explanation of the query but without identifying the source of enquiry) will be sent to all prospective bidders who have received the RFP.

From the date of issue of this RFP to the final selection, contact with WHO officials concerning the RFP process shall not be permitted, other than through the submission of queries and/or through a possible presentation or meeting called for by WHO, in accordance with the terms of this RFP.

The bidder shall submit, in writing, the complete proposal to WHO, no later than **03.05.2023 at 1600 hours Sri Lanka time** ("the closing date"), by email at the following email address:

**[sesrlprocurement@who.int](mailto:sesrlprocurement@who.int)**  
(use Bid reference in subject line )

To be complete, a proposal shall include:



- A technical proposal, as described above and in the annexed detailed TORs;
  - A Financial proposal that should be submitted as a separate document;
  - All other prerequisites as per annexes 2-4
1. Annexes 2 & 3, duly completed and signed by a person or persons duly authorized to represent the bidder, to submit a proposal and to bind the bidder to the terms of this RFP.

Each proposal shall be marked Ref: **RFP-2023-WHO-Pillar 3- NCD-10**

WHO may, at its own discretion, extend the closing date for the submission of proposals by notifying all bidders thereof in writing before the above closing date and time.

Any proposal received by WHO after the closing date for submission of proposals may be rejected. Bidders are therefore advised to ensure that they have taken all steps to submit their proposals in advance of the above closing date and time.

The offer outlined in the proposal must be valid for a minimum period of 90 calendar days after the closing date. A proposal valid for a shorter period may be rejected by WHO. In exceptional circumstances, WHO may solicit the bidder's consent to an extension of the period of validity. The request and the responses thereto shall be made in writing. Any bidder granting such an extension will not, however, be permitted to otherwise modify its proposal.

The bidder may withdraw its proposal any time after the proposal's submission and before the above mentioned closing date, provided that written notice of the withdrawal is received by WHO at the email address indicated above, before the closing date for submission of proposals.

No proposal may be modified after its submission, unless WHO has issued an amendment to the RFP allowing such modifications.

No proposal may be withdrawn in the interval between the closing date and the expiration of the period of proposal validity specified by the bidder in the proposal (subject always to the minimum period of validity referred to above).

WHO may, at any time before the closing date, for any reason, whether on its own initiative or in response to a clarification requested by a (prospective) bidder, modify the RFP by written amendment. Amendments could, *inter alia*, include modification of the project scope or requirements, the project timeline expectations and/or extension of the closing date for submission.

All prospective bidders that have received the RFP will be notified in writing of all amendments to the RFP and will, where applicable, be invited to amend their proposal accordingly.

All bidders must adhere to the UN Supplier Code of Conduct, which is available on the WHO procurement website at <http://www.who.int/about/finances-accountability/procurement/en/>.

#### 4. Evaluation

Before conducting the technical and financial evaluation of the proposals received, WHO will perform a preliminary examination of these proposals to determine whether they are complete, whether any computational errors have been made, whether the documents have been properly signed, and whether the proposals are generally in order. Proposals which are not in order as aforesaid may be rejected.

The evaluation panel will evaluate the technical merits of all the proposals which have passed the preliminary examination of proposals based on the following weighting:



|                      |                          |
|----------------------|--------------------------|
| Technical Weighting: | 70% of total evaluation  |
| Financial Weighting: | 30 % of total evaluation |

The technical evaluation of the proposals will include:

|                                                                                               |           |
|-----------------------------------------------------------------------------------------------|-----------|
| Quality of the overall proposal and implementation plan in line with TORs detailed in Annex 1 | 25        |
| Qualifications and competencies of the team proposed for the assignment                       | 15        |
| Experience of the company in developing dash boards as evident though shared portfolio        | 15        |
| Proposed time frame for the project                                                           | 10        |
| Experience in working with UN agencies                                                        | 5         |
|                                                                                               |           |
|                                                                                               |           |
| <b>TOTAL</b>                                                                                  | <b>70</b> |

The number of points which can be obtained for each evaluation criterion is specified above and indicates the relative significance or weight of the item in the overall evaluation process.

A minimum of [49] points is required to pass the technical evaluation.

Please note that WHO is not bound to select any bidder and may reject all proposals. Furthermore, since a contract would be awarded in respect of the proposal which is considered most responsive to the needs of the project concerned, due consideration being given to WHO's general principles, including the principle of best value for money, WHO does not bind itself in any way to select the bidder offering the lowest price.

WHO may, at its discretion, ask any bidder for clarification of any part of its proposal. The request for clarification and the response shall be in writing. No change in price or substance of the proposal shall be sought, offered or permitted during this exchange.

NOTE: Individual contact between WHO and bidders is expressly prohibited both before and after the closing date for submission of proposals.

## 5. Award

WHO reserves the right to:

1. Award the contract to a bidder of its choice, even if its bid is not the lowest;
2. Award separate contracts for parts of the work, components or items, to one or more bidders of its choice, even if their bids are not the lowest;
3. Accept or reject any proposal, and to annul the solicitation process and reject all proposals at any time prior to award of contract, without thereby incurring any liability to the affected bidder or bidders and without any obligation to inform the affected bidder or bidders of the grounds for WHO's action;
4. Award the contract on the basis of the Organization's particular objectives to a bidder whose proposal is considered to be the most responsive to the needs of the Organization and the activity concerned;
5. Not award any contract at all.



WHO has the right to eliminate bids for technical or other reasons throughout the evaluation/selection process. WHO shall not in any way be obliged to reveal, or discuss with any bidder, how a proposal was assessed, or to provide any other information relating to the evaluation/selection process or to state the reasons for elimination to any bidder.

**NOTE: WHO is acting in good faith by issuing this RFP. However, this document does not oblige WHO to contract for the performance of any work, nor for the supply of any products or services.**

At any time during the evaluation/selection process, WHO reserves the right to modify the scope of the work, services and/or goods called for under this RFP. WHO shall notify the change to only those bidders who have not been officially eliminated due to technical reasons at that point in time.

WHO reserves the right at the time of award of contract to extend, reduce or otherwise revise the scope of the work, services and/or goods called for under this RFP without any change in the base price or other terms and conditions offered by the selected bidder.

WHO also reserves the right to enter into negotiations with one or more bidders of its choice, including but not limited to negotiation of the terms of the proposal(s), the price quoted in such proposal(s) and/or the deletion of certain parts of the work, components or items called for under this RFP.

Within 30 days of receipt of the contract between WHO and the successful bidder (the "Contract"), the successful bidder shall sign and date the Contract and return it to WHO according to the instructions provided at that time. If the bidder does not accept the Contract terms without changes, then WHO has the right not to proceed with the selected bidder and instead contract with another bidder of its choice. The Contract will include, without limitation, the provisions set forth in Annex 3.

Any and all of the contractor's (general and/or special) conditions of contract are hereby explicitly excluded from the Contract, i.e., regardless of whether such conditions are included in the Contractor's offer, or printed or referred to on the Contractor's letterhead, invoices and/or other material, documentation or communications.

We look forward to receiving your response to this RFP.

Yours sincerely,

Amit Aggarwal  
Administrative officer .

**Annexes**

1. Detailed Terms of Reference
2. Confidentiality Undertaking
3. Vendor Information Form
4. Contractual provisions



## **Annex 1: Detailed Terms of Reference**

1. **Purpose of the APW** – To develop an online database and dashboard of Foster scheme implementation in Sri Lanka. The selected bidder is expected to support a three-phased dashboard development process from conceptual modelling to development of dashboard, as well as technical/ operational oversight of running of the dashboard during the implementation period under close guidance of the technical unit of the Ministry of Health, Sri Lanka and its identified experts.
2. **Background** – Implementation of foster scheme for malnourished children is a joint activity led by the Ministry of Health and Department of probation and child care services representing government bodies. But many other national, provincial, district and divisional level stakeholders are involved in planning and implementation of foster care system. As the Ministry of Health plans to implement the scheme for malnourished children across the country through district governments, the Ministry also wants to ensure community engagement by prioritizing information sharing of the project. This would help acceptance by the community, at the same time to inform the wider audience including public, policy makers, development partners and philanthropic organizations on the status of the implementation of the project and unmet needs. A web-based foster scheme dashboard would be one key option to ensure the desired reachout to the wider audience. This dashboard would be hosted/embedded as a webpage on one of the existing domains owned/maintained by the Ministry of Health. In addition to providing statistical and GIS-based information on status of implementation of foster care project, the web-page will also host other information and communication materials being commissioned by the Ministry of Health separately.
3. **Objective:** - The objective is to support the Nutrition Division of Ministry of Health and relevant district governments with a real time, quality assured, and accurate information sharing platform on implementation of foster scheme, its achievements, as well as transparency and visibility of the financial flows. The dashboard would also help in communicating the gaps and ensuring credibility of the support agencies that is vital for sustainable support system for real-time input into policy and operational decisions.
4. **Planned timelines** (subject to confirmation) – 15.05.2023 - 15.12.2023

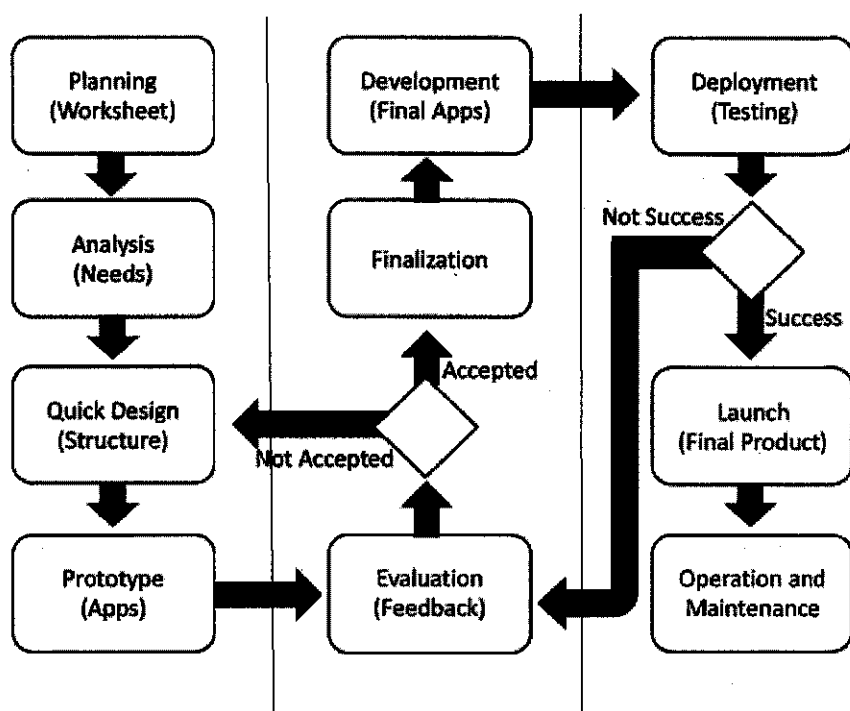
**Final version of the dash board need to be available latest within 5 weeks after signing the contract. Companies who has the expertise to develop the board within 5 weeks should apply for this task.**

The dashboard development project is expected in three stages, **Planning, Development, and web-hosting (details provided below);**

### **5. Requirements - Work to be performed –**

The contractor will closely work with relevant technical staff in the Ministry of Health, their identified experts and the WHO technical unit to understand the technical requirements, existing datasets, workflow, end users, access levels for data entry and visualization, and available technology infrastructure to develop the online database structure, and visualization dashboards. The dashboard must be capable of running on commonly used web-browsers through all types of commonly used computer operating systems. It must be fast, responsive and perform well to allow users to extract desired results quickly and make productive use of the dashboard.

The three stages of work would be as presented in three columns below, with launch to be expected within 6 weeks of initiation of contract, while the operational support to continue till December 2023.



The proposed dashboard is expected to have the following visual interfaces. The exact list of indicators would be developed in consultation with the team of technical experts within the Nutrition Division of Ministry of Health.

- GIS based visual data/statistics of malnourished children in districts covered under the scheme :
- Operational implementation of foster scheme the implementation. The dashboard will track the performance and current implementation process by the district/city governments. The technical team at Nutrition Division would help in identifying appropriate indicators for operational implementation, that may include frequency of implementation interventions in identified districts.
- Financial flow/implementation indicators: the visualizations may show the funding received by the districts, expenditures, as well as potential funding gaps based on identified needs (numbers to reach) for each district included.

6. **Inputs** – The Nutrition Division of Ministry of Health may constitute a technical team to help development of key indicators to be included in the database. Accordingly the team may also review and provide inputs on how best the visualizations should be developed for better visibility and understanding of larger audience.

## 7. Activity Coordination & Reporting

|                                |                                                                         |               |                                                                        |
|--------------------------------|-------------------------------------------------------------------------|---------------|------------------------------------------------------------------------|
| <b>Technical Officer:</b>      | Dr Virginie Mallawaarachchi / NPO / NCD                                 | <b>Email:</b> | <a href="mailto:mallawaarachchid@who.int">mallawaarachchid@who.int</a> |
| For the purpose of:            | Clarifications of on the facilities to conduct the workshop – Reporting |               |                                                                        |
| <b>Administrative Officer:</b> | Mr Amit Aggarwal / Administrative Officer / WHO                         | <b>Email:</b> | <a href="mailto:aggarwalam@who.int">aggarwalam@who.int</a>             |
| For the purpose of:            | Financial management of the contract                                    |               |                                                                        |

## 8. Place of assignment - Colombo.



## **Annex 2: Confidentiality Undertaking**

1. The World Health Organization (WHO), acting through its Department of NCD, WHO/SRL, has access to certain information relating to the technical products and deliverables under this project which it considers to be proprietary to itself or to entities collaborating with it (hereinafter referred to as "the Information").
2. WHO is willing to provide the Information to the Undersigned for the purpose of allowing the Undersigned to prepare a response to the Request for Proposal (RFP) for "NCD, WHO/SRL" ("the Purpose"), provided that the Undersigned undertakes to treat the Information as confidential and proprietary, to use the Information only for the aforesaid Purpose and to disclose it only to persons who have a need to know for the Purpose and are bound by like obligations of confidentiality and non-use as are contained in this Undertaking.
3. The Undersigned undertakes to regard the Information as confidential and proprietary to WHO or parties collaborating with WHO, and agrees to take all reasonable measures to ensure that the Information is not used, disclosed or copied, in whole or in part, other than as provided in paragraph 2 above, except that the Undersigned shall not be bound by any such obligations if the Undersigned is clearly able to demonstrate that the Information:
  1. was known to the Undersigned prior to any disclosure by WHO to the Undersigned (as evidenced by written records or other competent proof);
  2. was in the public domain at the time of disclosure by or for WHO to the Undersigned;
  3. becomes part of the public domain through no fault of the Undersigned; or
  4. becomes available to the Undersigned from a third party not in breach of any legal obligations of confidentiality (as evidenced by written records or other competent proof).
5. The Undersigned further undertakes not to use the Information for any benefit, gain or advantage, including but not limited to trading or having others trading in securities on the Undersigned's behalf, giving trading advice or providing Information to third parties for trade in securities.
6. At WHO's request, the Undersigned shall promptly return any and all copies of the Information to WHO.
7. The obligations of the Undersigned shall be of indefinite duration and shall not cease on termination of the above mentioned RFP process.
8. Any dispute arising from or relating to this Undertaking, including its validity, interpretation, or application shall, unless amicably settled, be subject to conciliation. In the event of the dispute is not resolved by conciliation within thirty (30) days, the dispute shall be settled by arbitration. The arbitration shall be conducted in accordance with the modalities to be agreed upon by the Undersigned and WHO or, in the absence of agreement within thirty (30) days of written communication of the intent to commence arbitration, with the rules of arbitration of the International Chamber of Commerce. The Undersigned and WHO shall accept the arbitral award as final.
9. Nothing in this Undertaking, and no disclosure of Information to the Undersigned pursuant to its terms, shall constitute, or be deemed to constitute, a waiver of any of the privileges and immunities enjoyed by WHO under national or international law, or as submitting WHO to any national court jurisdiction.

### **Acknowledged and Agreed:**

|                                                          |                         |
|----------------------------------------------------------|-------------------------|
| <b>Entity Name:</b>                                      | .....                   |
| <b>Mailing Address:</b>                                  | .....<br>.....<br>..... |
| <b>Name and Title of duly authorized representative:</b> | .....                   |
| <b>Signature:</b>                                        | .....                   |
| <b>Date:</b>                                             | .....                   |

**Annex 3: Vendor Information Form**

| Company Information to be provided by the Vendor submitting the proposal                                                                                            |  |                         |  |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------|--|-------------------------|--|
| <b>UNGM Vendor ID Number:</b><br><i>If available – Refer to WHO website for registration process*</i>                                                               |  |                         |  |
| <b>Legal Company Name:</b><br><i>(Not trade name or DBA name)</i>                                                                                                   |  |                         |  |
| <b>Company Contact:</b>                                                                                                                                             |  |                         |  |
| <b>Address:</b>                                                                                                                                                     |  |                         |  |
| <b>City:</b>                                                                                                                                                        |  | <b>State:</b>           |  |
| <b>Country:</b>                                                                                                                                                     |  | <b>Zip:</b>             |  |
| <b>Telephone Number:</b>                                                                                                                                            |  | <b>Fax Number:</b>      |  |
| <b>Email Address:</b>                                                                                                                                               |  | <b>Company Website:</b> |  |
| <b>Corporate information:</b>                                                                                                                                       |  |                         |  |
| <b>Company mission statement</b>                                                                                                                                    |  |                         |  |
| <b>Service commitment to customers and measurements used</b><br><i>(if available)</i>                                                                               |  |                         |  |
| <b>Organization structure</b> (include description of those parts of your organization that would be involved in the performance of the work)                       |  |                         |  |
| <b>Relevant experience</b> (how could your expertise contribute to WHO's needs for the purpose of this RFP) –<br><i>Please attach reference and contact details</i> |  |                         |  |
| <b>Staffing information</b>                                                                                                                                         |  |                         |  |

\* <http://www.who.int/about/finances-accountability/procurement/en/>



#### **Annex 4: Contractual Provisions**

Within 30 days of receipt of the contract between WHO and the successful bidder (the "Contract"), the successful bidder shall sign and date the Contract and return it to WHO according to the instructions provided at that time. If the bidder does not accept the Contract terms without changes, then WHO has the right not to proceed with the selected bidder and instead contract with another bidder of its choice. The Contract will include, without limitation, the provisions set forth below (with the successful bidder referred to below as the "Contractor"):

1. **Compliance with WHO Codes and Policies.** By entering into the Contract, the Contractor acknowledges that it has read, and hereby accepts and agrees to comply with, the WHO Policies (as defined below).

In connection with the foregoing, the Contractor shall take appropriate measures to prevent and respond to any violations of the standards of conduct, as described in the WHO Policies, by its employees and any other persons engaged by the Contractor to perform any services under the Contract.

Without limiting the foregoing, the Contractor shall promptly report to WHO, in accordance with the terms of the applicable WHO Policies, any actual or suspected violations of any WHO Policies of which the Contractor becomes aware.

For purposes of the Contract, the term "WHO Policies" means collectively: (i) the WHO Code of Ethics and Professional Conduct; (ii) the WHO Policy on Sexual Exploitation and Abuse Prevention and Response; (iii) the WHO policy on Preventing and Addressing Abusive Conduct; (iv) the WHO Code of Conduct for responsible Research; (v) the WHO Policy on Whistleblowing and Protection Against Retaliation; and (vi) the UN Supplier Code of Conduct, in each case, as amended from time to time and which are publicly available on the WHO website at the following links: <http://www.who.int/about/finances-accountability/procurement/en/> for the UN Supplier Code of Conduct and at <http://www.who.int/about/ethics/en/> for the other WHO Policies.

2. **Zero tolerance for sexual exploitation and abuse.** WHO has zero tolerance towards sexual exploitation and abuse. In this regard, and without limiting any other provisions contained herein:

(i) each legal entity Contractor warrants that it will: (i) take all reasonable and appropriate measures to prevent sexual exploitation or abuse as described in the WHO Policy on Sexual Exploitation and Abuse Prevention and Response by any of its employees and any other persons engaged by it to perform any services under the Contract; and (ii) promptly report to WHO and respond to, in accordance with the terms of the Policy, any actual or suspected violations of the Policy of which the contractor becomes aware; and

(ii) each individual Contractor warrants that he/she will (i) not engage in any conduct that would constitute sexual exploitation or abuse as described in the WHO Policy on Sexual Exploitation and Abuse Prevention and Response; and (ii) promptly report to WHO, in accordance with the terms of the Policy, any actual or suspected violations of the Policy of which the Contractor becomes aware.

3. **Tobacco/Arms Related Disclosure Statement.** The Contractor may be required to disclose relationships it may have with the tobacco and/or arms industry through completion of the WHO Tobacco/Arms Disclosure Statement. In the event WHO requires completion of this Statement, the Contractor undertakes not to permit work on the Contract to commence, until WHO has assessed the disclosed information and confirmed to the Contractor in writing that the work can commence.



4. **Anti-Terrorism and UN Sanctions; Fraud and Corruption.** The Contractor warrants for the entire duration of the Contract that:

- i. it is not and will not be involved in, or associated with, any person or entity associated with terrorism, as designated by any UN Security Council sanctions regime, that it will not make any payment or provide any other support to any such person or entity and that it will not enter into any employment or subcontracting relationship with any such person or entity;
- ii. it shall not engage in any illegal, corrupt, fraudulent, collusive or coercive practices (including bribery, theft and other misuse of funds) in connection with the execution of the Contract; and
- iii. the Contractor shall take all necessary precautions to prevent the financing of terrorism and/or any illegal corrupt, fraudulent, collusive or coercive practices (including bribery, theft and other misuse of funds) in connection with the execution of the Contract.

Any payments used by the Contractor for the promotion of any terrorist activity or any illegal, corrupt, fraudulent, collusive or coercive practice shall be repaid to WHO without delay.

5. **Breach of essential terms.** The Contractor acknowledges and agrees that each of the provisions of paragraphs 1, 2, 3 and 4 above constitutes an essential term of the Contract, and that in case of breach of any of these provisions, WHO may, in its sole discretion, decide to:

- i. terminate the Contract, and/or any other contract concluded by WHO with the Contractor, immediately upon written notice to the Contractor, without any liability for termination charges or any other liability of any kind; and/or
- ii. exclude the Contractor from participating in any ongoing or future tenders and/or entering into any future contractual or collaborative relationships with WHO.

WHO shall be entitled to report any violation of such provisions to WHO's governing bodies, other UN agencies, and/or donors.

6. **Use of WHO Name and Emblem.** Without WHO's prior written approval, the Contractor shall not, in any statement or material of an advertising or promotional nature, refer to the Contract or the Contractor's relationship with WHO, or otherwise use the name (or any abbreviation thereof) and/or emblem of the World Health Organization.

7. **Assurances regarding procurement.** If the option for payment of a maximum amount applies, to the extent the Contractor is required to purchase any goods and/or services in connection with its performance of the Contract, the Contractor shall ensure that such goods and/or services shall be procured in accordance with the principle of best value for money. "Best value for money" means the responsive offer that is the best combination of technical specifications, quality and price.

8. **Audit.** WHO may request a financial and operational review or audit of the work performed under the Contract, to be conducted by WHO and/or parties authorized by WHO, and the Contractor undertakes to facilitate such review or audit. This review or audit may be carried out at any time during the implementation of the work performed under the Contract, or within five years of completion of the work. In order to facilitate such financial and operational review or audit, the Contractor shall keep accurate and systematic accounts and records in respect of the work performed under the Contract.



The Contractor shall make available, without restriction, to WHO and/or parties authorized by WHO:

- i. the Contractor's books, records and systems (including all relevant financial and operational information) relating to the Contract; and
- ii. reasonable access to the Contractor's premises and personnel.

The Contractor shall provide satisfactory explanations to all queries arising in connection with the aforementioned audit and access rights.

WHO may request the Contractor to provide complementary information about the work performed under the Contract that is reasonably available, including the findings and results of an audit (internal or external) conducted by the Contractor and related to the work performed under the Contract.

9. **Publication of Contract.** Subject to considerations of confidentiality, WHO may acknowledge the existence of the Contract to the public and publish and/or otherwise publicly disclose the Contractor's name and country of incorporation, general information with respect to the work described herein and the Contract value. Such disclosure will be made in accordance with WHO's Information Disclosure Policy and shall be consistent with the terms of the Contract.