Module <>

The EVM site selection process and The EVM Site Selection Tool User Guide

Version v1.7 March 19, 2014

EVM—setting a standard for the vaccine supply chain



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Technical terms and acronyms

The following technical terms and acronyms are used in this document:

| EVM | Effective Vaccine Management. |
|-----------------------------|--|
| LD | Acronym used for lowest delivery level store. |
| Lowest delivery level store | A store which receives vaccine from a higher level store (primary or sub-national) and supplies one or more service delivery points. Example: a district store supplying one or more health facilities. |
| PR | EVM acronym used for primary store. |
| Primary store | A store which receives some or all of its vaccine directly from a national or international vaccine manufacturer. Example: a national vaccine store. |
| Service delivery point | A health facility or health post where vaccine is administered. |
| SN | EVM acronym used for sub-national store. |
| SP | EVM acronym used for service delivery point. |
| Sub-national store | A store which receives vaccine from a primary store or a higher level sub-national store and supplies one or more lower level sub-national store and/or one or more lowest delivery level stores. For example, a provincial store supplying one or more district stores. |
| Target population | Subset of the total population which is the target for receiving one or more of the vaccines in the immunization schedule. |
| Total population | The total population of a country or part of a country. |

Acknowledgments

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Introduction

This document describes how to choose the sites for an EVM assessment. The first step is to collect basic data on the country's immunization supply chain. These data are then used to select sites in a systematic manner so that the sample is representative of the whole supply chain; the results of the EVM assessment should then provide a valid picture of its strengths and weaknesses. This selection process must be done in a standardized way to ensure that results within and across countries can be interpreted and compared in a consistent way.

The Excel-based EVM site selection tool described below is a component of the EVM assessment site selection package that assessors can download from the EVM website.

This document tells you how to select EVM sites using the spread sheet; it also describes how to do simple manual site selection calculations without the help of tool.

1. Principles

The sampling units for an Effective Vaccine Management (EVM) assessment are the stores which stock and distribute vaccines and other immunization supplies and the service delivery points where immunization is administered.

A one stage systematic sampling and one stage random sampling method is proposed as the easiest way to obtain a representative sample of immunization supply stores and service delivery points. Self-weighting is ensured in such a sample as follows:

- The sample size is determined based on the number of lowest delivery level stores using the sample size reference table in Annex 1. This table provides confidence levels of 80%, 85% and 90% with precision levels of ±5%, ±10% and ±15%. For countries where there is no lowest delivery level¹, the sample size is determined based on the service delivery points.
- Lowest delivery level (LD) stores are selected by using probability proportional to the target population served by the stores. If there is no lowest delivery level, service delivery points² are selected using probability proportional to the target population served by the service delivery points. If the intention of the assessment is to see the performance of district in relation to fixed versus outreach or far versus close, the selection should be based on such conditions and the precision and confidence levels should be determined and result analysed respectively.
- For each of the chosen lowest delivery level stores either random sampling or a population based method may be used to choose one or two service delivery point per LD taking in to consideration the confidence and precision levels intended to achieve. The number of service delivery points to be selected should be checked using the number of service delivery points in a country and the EVM sample size reference table in Annex 1 through referring to the number to select and comparing to the number of district selected. In case of the number of service delivery points being greater than the number LD to select,, LD with largest population will have two service delivery point to select to meet the service delivery points to be selected. For countries willing to assess more vaccination points, higher confidence levels and more precision levels can be selected but not a must. Inaccessible or hard-to-reach facilities may be omitted from the facility list before or after systematic or random sampling.
- Selection of the immunization supply storage levels above the lowest delivery level is automatically determined by following the immunization supply chain upwards from each of the selected lowest delivery level stores, back to the primary level³.

2. Detailed steps for EVM site selection

To ease the process of the site selection, an Excel based EVM site selection tool has been developed. The following sub-sections describe the steps required.

2.1 Divide the country based on the immunization supply chain

Divide the country into supply chain levels, starting from the primary level and following the chain down to the service delivery level. Ensure that the supply chain structure is:

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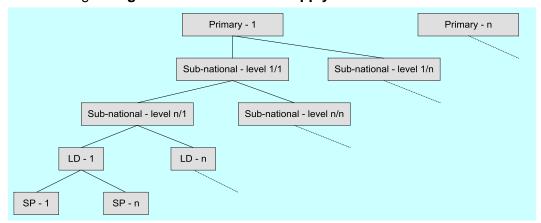
¹ This situation can arise where service delivery points are supplied direct from a primary store.

² For countries willing to assess a greater number of service delivery points a cluster of two service delivery points per lowest delivery level may be used but this is optional.

³ In some countries there may be more than one primary store. For example, regional stores in larger countries may receive vaccine direct from vaccine manufacturers – these stores are, by definition, primary stores.

- 1. *Non-overlapping*: no lower level facility should receive vaccine from more than one higher level store.
- 2. *Complete*: include all elements of the supply chain down to the service delivery levels of the country.

Identify all fixed points in the supply chain, from the primary store(s) down to the service delivery levels. Figure 1 shows a generalized example of the tree structure that will emerge. **Figure 1 – Generalized supply chain structure**



Note that the following rules apply to this structure:

- There may be one or more primary stores, each receiving vaccine directly from the vaccine manufacturer(s). In this arrangement, each primary store will have its own non-overlapping supply chain down to service delivery level.
- In exceptional circumstances there may be two levels of primary store. This can
 occur if a 'high level' primary store receives vaccines from international sources
 and supplies these vaccines to 'lower level' primary stores, which in turn receive
 vaccines direct from in-country vaccine manufacturer(s).
- Frequently, there may be more than one level of sub-national store for example regional stores and provincial stores.
- By definition, there can be only one level of lowest delivery level stores. These stores receive vaccine from a higher level store (primary or sub-national) and supply service delivery points only⁴.
- By definition, there can be only one level of service delivery points.

2.2 Steps in selecting the sites

This section outlines the eight steps used to select sites for the EVM assessment.

2.2.1 Step 1: List facilities at each supply chain level & create a table

Using the information above, create a spreadsheet table laid out as shown in Table 1 below.

Start the table at the primary level. Then work down to the lowest delivery level by following the country's supply chain structure.

Example: Level 1 – National Vaccine Store (primary); Level 2 – Regional Vaccine Stores; Level 3 – Provincial Vaccine Stores; Level 4 – District Vaccine Stores (in this example, this is the lowest delivery level).

Add three further columns to the right of the table for 'LD population, 'cumulative population' and 'numbers to select'.

⁴ It is not uncommon to find a health centre which provides immunization services and also supplies one or more additional service delivery points. The rule here is to treat the refrigerator(s) which are used to stock vaccine for the additional service delivery points as an LD store and to treat the refrigerator(s) that are used to stock vaccine for immunization services within the health centre as a service delivery point. If a single refrigerator is used for both purposes, a judgement has to be made on a case-by-case basis.

Working from the left hand side of the table, enter the primary store name in the first column, the first of the highest level sub-national store name(s) in the second column, the name of next level sub-national store(s) supplied by that store in the third column, and so on down to the lowest delivery level. Each lowest delivery level store will appear once only in the table. Fill in the table so that every row contains a complete and correct list of the higher level stores which supply the lowest delivery store in that row, from primary level downwards.

Arrange the table in a convenient order – for example in alphabetical order, or in ascending order of target population, or randomly without being biased.

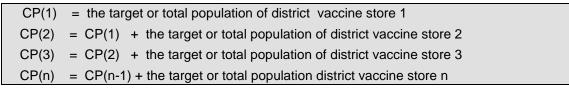
Table 1: Layout of a typical supply chain table

| Level 1 (National Level) | Level 2 (Regional Level) | Level 3 (Provincial level) | LD level (District Level) | LD population | Cumulative population | Numbers to select |
|---------------------------------------|---------------------------------------|----------------------------------|------------------------------|------------------|-----------------------|----------------------|
| 1 | 2 | 3 | 4 | 5 | 6 | 7 |
| National Store | Region 1 | Province 1 | District vaccine store 1 | 10,000 | | |
| National Store | Region 1 | Province 1 | District vaccine store 2 | 20,000 | | |
| National Store | Region 1 | Province 1 | District vaccine store 3 | 50,000 | | |
| National Store | Region 2 | Province 2 | District vaccine store 4 | 5,000 | | |
| National Store | Region 2 | Province 2 | District vaccine store 5 | 4,000 | | |
| National Store | Region 2 | Province 2 | District vaccine store 6 | 1,000 | | |
| National Store | Region 2 | Province 2 | District vaccine store 7 | 4,000 | | |
| National Store | Region 2 | Province 2 | District vaccine store 8 | 10,000 | | |
| National Store | Region 3 | Province 3 | District vaccine store 9 | 85,000 | | |
| National Store | Region 3 | Province 3 | District vaccine store 10 | 120,000 | | |
| National Store | Region 3 | Province 3 | District vaccine store 11 | 10,000 | | |
| National Store | Region 4 | Province 4 | District vaccine store 12 | 35,000 | | |
| National Store | Region 4 | Province 4 | District vaccine store 13 | 10,000 | | |
| National Store | Region 4 | Province 4 | District vaccine store 14 | 15,000 | | |
| Etc | | | | | | |

2.2.2 Step 2: Enter LD population & calculate cumulative population

Establish the population served by each lowest delivery store. This is the 'LD population'. Either the 'total population' or the 'target population' – expressed in terms of the annual birth cohort – can be used⁵. If target population data are not available, use the most recent census data or the best available information from other sources. Whichever option is selected, it must be used consistently throughout. These figures should be entered in the column headed 'LD population'. (e.g. 10,000 for district vaccine store 1 in Table 2).

Calculate the 'Cumulative Population' (CP) for each LD store. Enter this figure in the 'cumulative population' column. If the spreadsheet is used, this figure will be calculated automatically.



⁵ The decision whether to use 'target population' or 'total population' as the basis for site selection depends upon the availability of data in the country.

Table 2 – Supply chain table with cumulative population

| Level 1 (National Level) | Level 2 (Regional Level) | Level 3 (Provincial level) | LD level (District Level) | LD population | Cumulative population | Numbers to select |
|---------------------------------------|---------------------------------------|----------------------------------|-------------------------------------|------------------|-----------------------|----------------------|
| 1 | 2 | 3 | 4 | 5 | 6 | 7 |
| National Store | Region 1 | Province 1 | District vaccine store 1 | 10,000 | 10,000 | |
| National Store | Region 1 | Province 1 | District vaccine store 2 | 20,000 | 30,000 | |
| National Store | Region 1 | Province 1 | District vaccine store 3 | 50,000 | 80,000 | |
| National Store | Region 2 | Province 2 | District vaccine store 4 | 5,000 | 85,000 | |
| National Store | Region 2 | Province 2 | District vaccine store 5 | 4,000 | 89,000 | |
| National Store | Region 2 | Province 2 | District vaccine store 6 | 1,000 | 90,000 | |
| National Store | Region 2 | Province 2 | District vaccine store 7 | 4,000 | 94,000 | |
| National Store | Region 2 | Province 2 | District vaccine store 8 | 10,000 | 104,000 | |
| National Store | Region 3 | Province 3 | District vaccine store 9 | 85,000 | 189,000 | |
| National Store | Region 3 | Province 3 | District vaccine store 10 | 120,000 | 309,000 | |
| National Store | Region 3 | Province 3 | District vaccine store 11 | 10,000 | 319,000 | |
| National Store | Region 4 | Province 4 | District vaccine store 12 | 35,000 | 354,000 | |
| National Store | Region 4 | Province 4 | District vaccine store 13 | 10,000 | 364,000 | |
| National Store | Region 4 | Province 4 | District vaccine store 14 | 15,000 | 379,000 | |
| National Store | Region 4 | Province 4 | District vaccine store 15 | 50,500 | 429,500 | |
| National Store | Region 5 | Province 5 | District vaccine store 16 | 24,500 | 454,000 | |
| National Store | Region 5 | Province 5 | District vaccine store 17 | 6,000 | 460,000 | |
| National Store | Region 5 | Province 5 | District vaccine store 18 | 35,000 | 495,000 | |
| National Store | Region 5 | Province 6 | District vaccine store 19 | 29,000 | 524,000 | |
| National Store | Region 5 | Province 6 | District vaccine store 20 | 14,000 | 538,000 | |
| National Store | Region 5 | Province 6 | District vaccine store 21 | 1,000 | 539,000 | |
| National Store | | | | | 539,000 | |

2.2.3 Step 3: Calculate the sample size

The sample size (S) is established by using the EVM sample size reference table in Annex 1.

Follow the procedure set out below:

- 1. Count the number of districts listed in the supply chain table (21 districts are listed in the example shown in Table 2).
- 2. Select one of the three sub-tables in Annex 1, headed Option 1, Option 2 and Option 3, which gives the required confidence level for the assessment. The three sub-tables cover confidence levels of 80%, 85% and 90%. Each sub-table also shows the sample size required for different precision levels (±5%, ±10%, ±15%)⁶. All these combinations are acceptable for EVM and the range of options given allows countries to have more choice for selection depending on the

⁶ The assessor should select a suitable sample size which takes account of country size, funding availability and the required precision level. For example a country with 150 districts wanting an 80% confidence level and ±10% precision would need a sample size of 33 (Annex 1, EVM Sample Size Determination).

- objective of the assessment, budget and time available to carry out the assessment.
- 3. Using the chosen Annex 1 sub-table, select the cell in the column headed 'Number of LD stores for sample selection' in which the figure is just greater than the number of LD stores for the country you are assessing. Taking the example in Table 2, there are 21 LD stores registered. The two nearest entries in Annex 1 Number of LD stores for sample selection are 20 and 25. So, in this case, 25 should be selected as the appropriate entry. Mark this row (highlighted in the Annex).
- 4. Now, select the sub-table you want to use. For example, if the desired confidence level is 80%, choose the Option 1 sub-table.
- 5. Next, select the precision level. For example, let us assume the required precision level is ±15%. Follow the marked row containing the value 25 in the 'Number of LD stores' column until you reach the Option 1 sub-table cell for ±15% precision level. The value in this cell is 11⁷. This is your sample size.

2.2.4 Step 4: Calculate the sampling interval

Calculate the sampling interval (S) by dividing the cumulative population of the country by the number of LD stores in your calculated sample size.

```
S = <u>cumulative population</u>
sample size
```

Taking the example above, the sampling interval, S = 539,000/11 = 49,000

2.2.5 Step 5: Choose a random number

A number (r) should be selected at random between 1 and the sampling interval, S. Taking the previous example: where S = 49,000, r lies between 1 and 49,000.

This random selection from the sampling frame can be done by balloting, using a table of random numbers, or by using a computer spreadsheet⁸. For this example let us take 25,000⁹ as a random number selected between 1 and the sampling interval of 49,000.

2.2.6 Step 6: Select the LD stores

<u>First cluster:</u> Use column 7 of Table 2 to identify the LD level district vaccine store in which the facility or cluster is located, together with the storage facilities that are supplying it. The first district vaccine store selected is that for which the cumulative population size (column 6) is greater than the random number r, and which is also greater than the cumulative target population size of the preceding district vaccine store. The random number r should then be entered in column 7 opposite the district vaccine store. Thus, for example, 25,000 is smaller than 30,000 (cumulative target population size for district vaccine store 2) but greater than 10,000 (cumulative target population size for district vaccine store 1); therefore district vaccine store 2 is selected for the first cluster (Table 3).

<u>Second cluster:</u> The second LD store selected is that in which the cumulative target population size (column 6) is greater than r + S, while r + S is greater than the cumulative target population size of the preceding district vaccine store. The number r + S should then be entered in column 7 corresponding to the district vaccine store. Thus, for example, 25,000 + 49,000 = 74,000 is smaller than 80,000 (cumulative target population size for district vaccine store 3) but greater than 30,000 (cumulative

⁷ 11 is the sample size you will get if you use version 1.6 of the site selection tool. The new version of the tool (version 1.7) gives a sample size of 9.

⁸ Refer to the EVM site selection excel tool

⁹ In Excel use the function RAND (<sample size>). This returns a random number between 0 and the chosen sample size. A new random number is returned every time the worksheet is calculated, e.g. RAND(49000)=25000.

population size for district vaccine store 2); therefore district vaccine store 3 is selected as containing the second cluster (Table 4).

<u>Subsequent clusters:</u> The procedure described above is repeated n times, where n is the sample size. Select the district vaccine store by adding the sampling interval, S, each time to the number in column 7. Identify the LD store for which the cumulative population (column 6) is greater than the new number while the new number is greater than the cumulative target population size of the preceding district vaccine store.

In some cases the new number may fall in the same LD store. In this case, the district vaccine store is selected once and a cluster of two immunization delivery points are selected from this particular district.

Note: In order to avoid the selection of inaccessible or hard-to-reach areas, you can select the LD store that is one above or one below from the one selected mathematically. This approach can be used not only to make access easier, but also to increase geographic representation, should this be a concern; this might be necessary in countries with wide climate variations or complex topography.

Table 3 gives an example of selection of lowest delivery levels with a probability proportional to target population size.

Table 3 – Example of selection of lowest delivery levels

| Level 1 (National Level) | Level 2 (Regional Level) | Level 3 (Provincial level) | LD level (District Level) | LD population | Cumulative population | Numbers to select |
|--------------------------------|--------------------------------|----------------------------------|------------------------------|--------------------|-----------------------|----------------------|
| 1 | 2 | 3 | 4 | 5 | 6 | 7 |
| National Store | Region 1 | Province 1 | District vaccine store 1 | 10,000 | 10,000 | |
| National Store | Region 1 | Province 1 | District vaccine store 2 | 20,000 | 30,000 | 25,000 |
| National Store | Region 1 | Province 1 | District vaccine store 3 | 50,000 | 80,000 | 74,000 |
| National Store | Region 2 | Province 2 | District vaccine store 4 | 5,000 | 85,000 | |
| National Store | Region 2 | Province 2 | District vaccine store 5 | 4,000 | 89,000 | |
| National Store | Region 2 | Province 2 | District vaccine store 6 | 1,000 | 90,000 | |
| National Store | Region 2 | Province 2 | District vaccine store 7 | 4,000 | 94,000 | |
| National Store | Region 2 | Province 2 | District vaccine store 8 | 10,000 | 104,000 | |
| National Store | Region 3 | Province 3 | District vaccine store 9 | 85,000 | 189,000 | 123,000; 172,000; |
| National Store | Region 3 | Province 3 | District vaccine store 10 | 120,000 | 309,000 | 221,000; 270,000 |
| National Store | Region 3 | Province 3 | District vaccine store 11 | 10,000 | 319,000 | |
| National Store | Region 4 | Province 4 | District vaccine store 12 | 35,000 | 354,000 | 319,000 |
| National Store | Region 4 | Province 4 | District vaccine store 13 | 10,000 | 364,000 | |
| National Store | Region 4 | Province 4 | District vaccine store 14 | 15,000 | 379,000 | 368,000 |
| National Store | Region 4 | Province 4 | District vaccine store 15 | 50,500 | 429,500 | 417,000 |
| National Store | Region 5 | Province 5 | District vaccine store 16 | 24,500 | 454,000 | |
| National Store | Region 5 | Province 5 | District vaccine store 17 | 6,000 | 460,000 | |
| National Store | Region 5 | Province 5 | District vaccine store 18 | 35,000 | 495,000 | 466,000 |
| National Store | Region 5 | Province 6 | District vaccine store 19 | 29,000 | 524,000 | |
| National Store | Region 5 | Province 6 | District vaccine store 20 | 14,000 | 538,000 | 515,000 |
| National Store | Region 5 | Province 6 | District vaccine store 21 | 1,000 | 539,000 | |
| | | | Total: | 539,000 | | |
| | | | | Sampling interval: | 49,000 | |
| | | | | Random number: | 25,000 | |

2.2.7 Step 7 – Select the service delivery points

Get first the total number of service delivery points in a country. Use the same confidence and precision levels used for selecting the LD stores from table in Annex 1 and determine the sample size for the service delivery level using step 3. Then, compare the sample size determined for service delivery points with the sample size for LD stores in step 3. For each of the selected LD stores (district vaccine stores), obtain a list of all the service delivery facilities which are supplied by the store. Select either a single facility for each LD store, or a cluster of two facilities. for large LD stores based on population size if the sample size of service delivery points is higher than the sample size of LD stores till the number matches. A single facility will normally be adequate, but two may be chosen if additional data are required 10. If the number to select falls in the same district twice, a cluster of two immunization delivery points are selected (see the example of district vaccine stores 9 and 10 in table 3 above).

Use either random sampling or a population-based approach to select the health facilities. If random sampling is used, follow the steps below:

- 1. List all the health facilities providing immunization in each of the selected districts (see example Table 4, column 5).
- 2. Assign a sequential number to each service delivery level supplied by the selected LD store in the list (example Table 4, column 6).
- 3. Select one random number between 1 and N if a single facility is to be selected or two random numbers if two facilities are required. In the example shown in table, N=7 because there are seven health facilities supplied by District Vaccine Store 3. One facility is required and the random number generated is 3¹¹. This is entered in column 7 against health facility HF3; this is the one selected for EVM assessment.
- 4. Repeat steps 1 to 4 for each of the selected LD stores.

If the population-based approach is chosen, the same methodology as that described above for LD store selection should be used.

Note: In order to avoid choosing inaccessible or hard-to-reach facilities¹², you can further draw a number to eliminate these facilities. Alternatively, these locations could be omitted from the facility list right from the beginning.

Table 4 – Example of single facility service delivery point selection

| Level 1 (National Level) | Level 2 (Regional Level) | Level 3 (Provincial level) | LD level (District Level) | Health facilities | Sequential number | Randomly selected number | | |
|--------------------------------|--------------------------------|----------------------------------|------------------------------|--------------------------|-----------------------------------|--------------------------------|---|--|
| 1 | 2 | 3 | 4 | 5 | 6 | 7 | | |
| | | | | HF 1 | 1 | | | |
| | | | | HF2 | 2 | | | |
| | | | | HF 3 | 3 | 3 | | |
| National Store | Region 1 | Province 1 | Province 1 | District vaccine store 3 | ovince 1 District vaccine store 3 | HF4 | 4 | |
| | | | | HF 5 | 5 | | | |
| | | | | HF6 | 6 | | | |
| | | | | HF 7 | 7 | | | |

¹⁰ For example, some countries have a mix of health facilities with permanent refrigeration and others which rely on cold boxes for periodic immunization sessions (weekly, fortnightly or monthly).

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¹¹ In Excel use the function RANDBETWEEN(bottom, top) if one number to be selected. For more than one number, an excel reference formula is provided in the Excel-based EVM site selection tool

¹² Some facilities may be inaccessible at certain times of the year; others may be hard to reach at all times.

2.2.8 Step 8 – Select the higher level stores

Once the LD level stores (district vaccine stores) have been selected, the choice of higher level stores in the sample is automatic. For each LD store, simply follow the supply chain back to the supplying primary store. Every store shown in the row in which the district store is listed is taken into the final sample. The highlighted rows in Table 5 below illustrate this selection process.

Table 5 – Selecting higher level stores in the immunization supply chain

| Level 1 (National Level) | Level 2 (Regional Level) | Level 3 (Provincial level) | LD level (District Level) | LD population | Cumulative population | Numbers to select |
|--------------------------------|--------------------------------|----------------------------------|------------------------------|------------------|-----------------------|----------------------|
| 1 | 2 | 3 | 4 | 5 | 6 | 7 |
| National Store | Region 1 | Province 1 | District vaccine store 1 | 10,000 | 10,000 | |
| National Store | Region 1 | Province 1 | District vaccine store 2 | 20,000 | 30,000 | 25,000 |
| National Store | Region 1 | Province 1 | District vaccine store 3 | 50,000 | 80,000 | 74,000 |
| National Store | Region 2 | Province 2 | District vaccine store 4 | 5,000 | 85,000 | |
| National Store | Region 2 | Province 2 | District vaccine store 5 | 4,000 | 89,000 | |
| National Store | Region 2 | Province 2 | District vaccine store 6 | 1,000 | 90,000 | |
| National Store | Region 2 | Province 2 | District vaccine store 7 | 4,000 | 94,000 | |
| National Store | Region 2 | Province 2 | District vaccine store 8 | 10,000 | 104,000 | |
| National Store | Region 3 | Province 3 | District vaccine store 9 | 85,000 | 189,000 | 123,000; 172,000; |
| National Store | Region 3 | Province 3 | District vaccine store 10 | 120,000 | 309,000 | 221,000; 270,000 |
| National Store | Region 3 | Province 3 | District vaccine store 11 | 10,000 | 319,000 | |
| National Store | Region 4 | Province 4 | District vaccine store 12 | 35,000 | 354,000 | 319,000 |
| National Store | Region 4 | Province 4 | District vaccine store 13 | 10,000 | 364,000 | |
| National Store | Region 4 | Province 4 | District vaccine store 14 | 15,000 | 379,000 | 368,000 |
| National Store | Region 4 | Province 4 | District vaccine store 15 | 50,500 | 429,500 | 417,000 |
| National Store | Region 5 | Province 5 | District vaccine store 16 | 24,500 | 454,000 | |
| National Store | Region 5 | Province 5 | District vaccine store 17 | 6,000 | 460,000 | |
| National Store | Region 5 | Province 5 | District vaccine store 18 | 35,000 | 495,000 | 466,000 |
| National Store | Region 5 | Province 6 | District vaccine store 19 | 29,000 | 524,000 | |
| National Store | Region 5 | Province 6 | District vaccine store 20 | 14,000 | 538,000 | 515,000 |
| National Store | Region 5 | Province 6 | District vaccine store 21 | 1,000 | 539,000 | |
| | Total: 539,000 | | | | | |
| | npling interval: | 49,000 | | | | |
| | | | Rar | ndom number: | 25,000 | |

Table 6 shows an example of a final list of selected facilities as it would be used for the EVM assessment.

Table 6 – Example of a final list of selected facilities

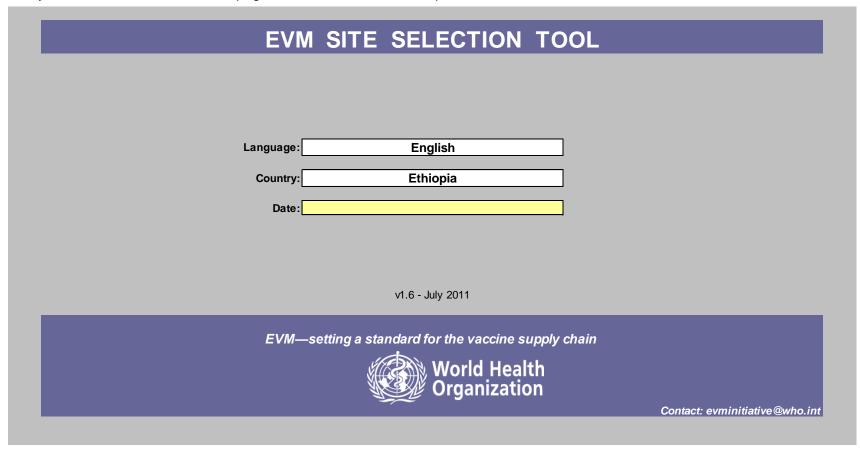
| Level 1 (National Level) | Level 2 (Regional level) | Level 3 (Provincial level) | LD level (District Level) | LD population | Selected health facilities |
|--------------------------------|--------------------------------|---|----------------------------------|------------------|----------------------------------|
| 1 | 2 | 3 | 4 | 5 | 6 |
| | Region 1 | Province 1 | District vaccine store 2 | 20,000 | H1 |
| | rtegion | 1 TOVINCE 1 | District vaccine store 3 | 50,000 | H2 |
| | Dagion 2 | Province 3 | District vaccine store 9 | 85,000 | H3,H4 |
| National | Region 3 | | District vaccine store 10 | 120,000 | H5, H6 |
| Store | ~·· | Province 4 | District vaccine store 12 | 35,000 | Н8 |
| | Region 4 | 1 TOVINCE 4 | District vaccine store 14 | 15,000 | Н9 |
| | | Province 4 | District vaccine store 15 | 50,500 | H10 |
| | Region 5 | Province 5 | e 5 District vaccine store 18 | | H11 |
| | 1169i0i13 | Province 6 | District vaccine store 20 | 14,000 | H12 |

3. The EVM site selection tool

The following pages show annotated screens shots of the Excel-based EVM site selection tool. This has been written for use with Excel 2003 or higher. The tool follows the methodology and terminology described above.

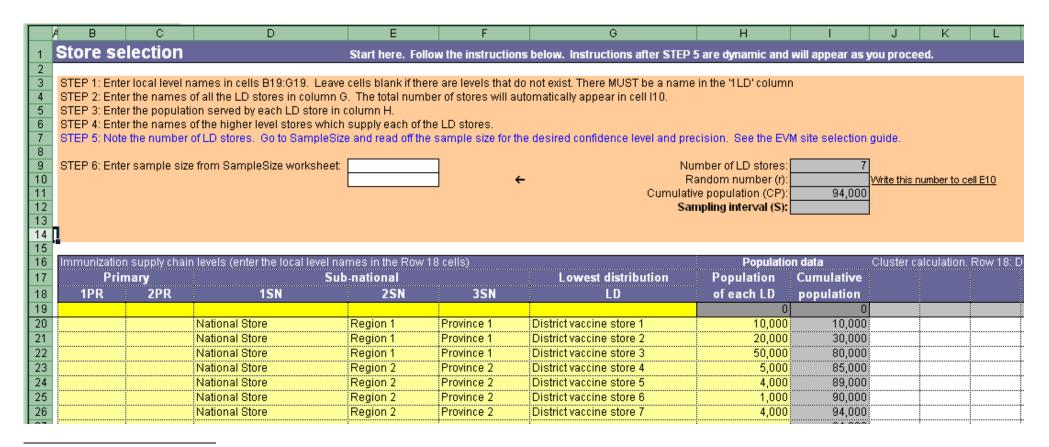
3.1 Cover page

Enter the country name and date on the cover page to start the site selection process.



3.2 Stores selection - 1

Open the main StoreSelection worksheet. Follow the step-by-step instructions on the screen shot below to establish a dataset for the selection process¹³. First, enter the names of all the lowest delivery level (LD) stores in your sampling area (either an entire country or a region of the country). Next, enter the population served by each of these stores. Then, for each LD store, follow the supply chain up to primary store level and enter the complete chain for each store. You are unlikely to need to use all five of the higher levels (1PR, 2PR, 1SN, 2SN and 3SN) – just use those that apply. Enter the local names for each level in cells **B19** to **G19** – for example 'NVS', 'Province', 'Aimag', 'Rayon', etc.



¹³ Steps in blue text are hyperlinked to the relevant subsidiary worksheets in the tool.

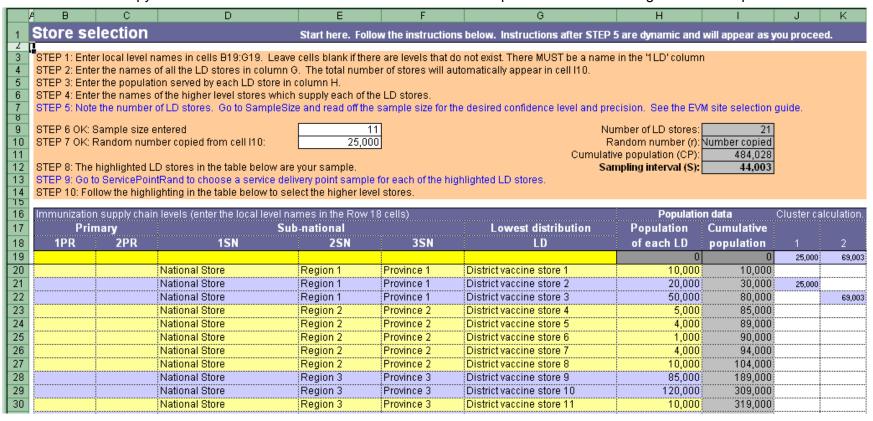
3.3 Sample size

Write down the total number of LD stores calculated in cell **I9.** Next, click on the STEP 5 hyperlink and go to the SampleSize worksheet. Refer to the procedure described earlier in this guide. Follow down Column B until you reach the cell with a number closest to the number of LD stores (250 for example). Now read off the sample size at your chosen confidence level and precision; in this example, the required sample size for a 90% confidence level ±15% precision is 18 LD stores.

| | В | C | D | E | F | G | Н | l I | J | K | L | M | N |
|----|---|-----|-------------|------------------|------------------|--------|----------------|----------------------|-------------------|-----------|------------|-----------------|-------------|
| 1 | Sample size | | | | Find row with ne | earest | number of LD s | tores. Select desire | ed Option. Read o | off the s | ample size | | |
| 2 | Store selection | | | | | | | | · | | | | |
| | Number of LD stores | | Option 1: 8 | 80% Confidenc | e level and | | Option 2: | 85% Confidenc | e level and | | Option 3: | 90% Confidence | e level and |
| 3 | Number of LD stores for sample selection | Н | Pre | cision options i | n % | | Pre | ecision options i | in % | | Pr | ecision options | in % |
| 4 | ioi sample selection | | ±5% | ±10% | ±15% | | ±5% | ±10% | ±15% | | ±5% | ±10% | ±15% |
| 5 | 5 | | 5 | 5 | 4 | | 5 | 5 | 4 | | 5 | 5 | 5 |
| 6 | 10 | | 10 | 8 | 6 | | 10 | 8 | 7 | | 10 | 9 | 7 |
| 7 | 15 | | 14 | 10 | 7 | | 14 | 11 | 8 | l I | 14 | 12 | 9 |
| 8 | 20 | | 17 | 12 | 8 | | 18 | 13 | 9 | | 19 | 14 | 11 |
| 9 | 25 | 1 [| 21 | 14 | 9 | | 22 | 15 | 10 | | 22 | 17 | 12 |
| 10 | 40 | | 30 | 17 | 10 | | 31 | 19 | 11 | | 33 | 22 | 14 |
| 11 | 50 | 1 [| 35 | 18 | 10 | "l | 37 | 21 | 12 | " | 39 | 24 | 15 |
| 12 | 75 | 1 1 | 44 | 20 | 11 | | 49 | 24 | 13 | | 53 | 28 | 16 |
| 13 | 100 | 1 [| 52 | 21 | 11 | 1 1 | 58 | 26 | 13 | | 64 | 31 | 17 |
| 14 | 125 | 1 1 | 58 | 22 | 11 | | 65 | 27 | 14 | | 73 | 33 | 17 |
| 15 | 150 | 1 [| 62 | 23 | 11 | 1 1 | 71 | 28 | 14 | l | 81 | 34 | 18 |
| 16 | 175 | 1 1 | 66 | 23 | 11 | | 76 | 29 | 14 | " | 88 | 35 | 18 |
| 17 | 200 | | 70 | 24 | 12 | | 81 | 29 | 14 | | 94 | 36 | 18 |
| 18 | 225 | | 72 | 24 | 12 | | 84 | 30 | 14 | " | 99 | 37 | 18 |
| 19 | 250 | | 75 | 24 | 12 | | 87 | 30 | 14 | | 103 | 38 | 18 |
| 20 | 275 | | 77 | 25 | 12 | | 90 | 30 | 15 | | 107 | 38 | 19 |
| 21 | 300 | | 78 | 25 | 12 | | 93 | 30 | 15 | | 111 | 38 | 19 |
| 22 | 325 | | 80 | 25 | 12 | | 95 | 31 | 15 | | 114 | 39 | 19 |
| 23 | 350 | | 81 | 25 | 12 | | 97 | 31 | 15 | <u> </u> | 117 | 39 | 19 |

3.4 Stores selection - 2

Return to the StoreSelection worksheet using the hyperlink and enter the sample size (29) you have established in cell **E9.** The tool will now generate a random number in cell **I10.** Copy this number into cell **E10**. Cell **I10** will clear and be replaced with the message 'Number copied'¹⁴.

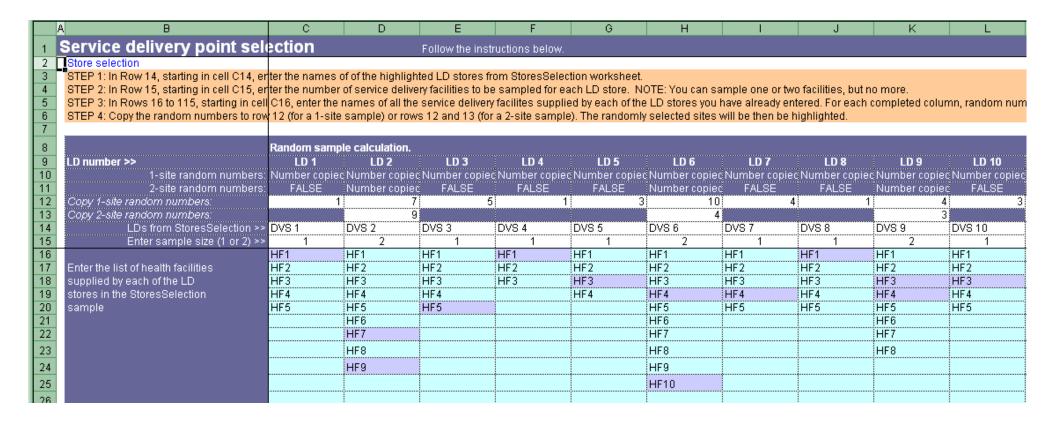


¹⁴ If, by mistake, you delete the sample size in cell E9 *after* you have entered the random number in cell E10, you will create a temporary error condition in the cluster calculation table.

| You have now completed all the steps need names. | ed to generate a sample of LD sto | ores. The sample selection will be | highlighted in blue-grey. Record these |
|--|-----------------------------------|------------------------------------|--|
| | | | |
| | | | |
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Service delivery point selection

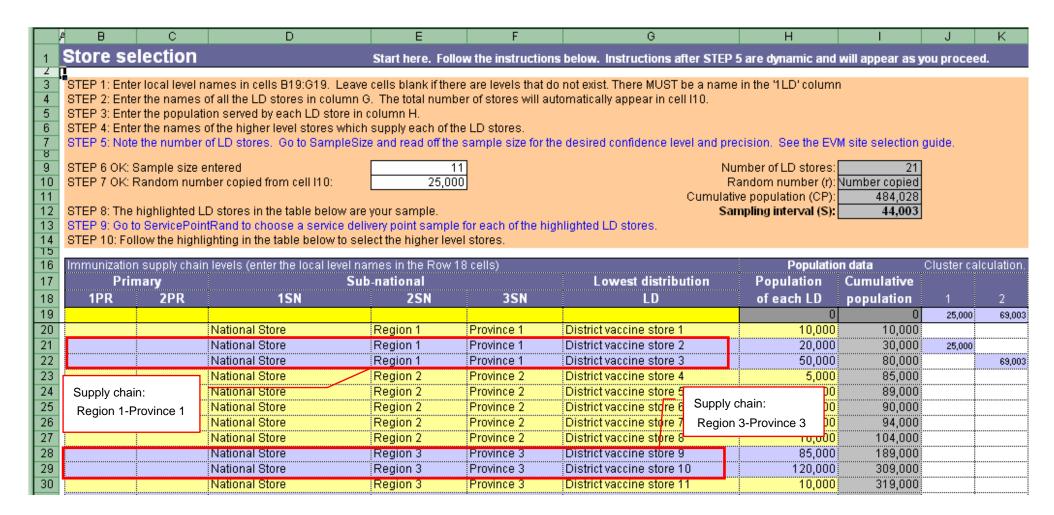
Click on the STEP 9 hyperlink and go to the ServicePointRand worksheet. Follow the step-by-step instructions on the screen shot below to establish a dataset for the service point selection process. Once you have done these steps, the tool will now randomly select from your list and the selection will be highlighted in blue-grey. Record these names. If the highlighted sample contains facilities that are hard to access and you want to change the sample, follow the procedure described in section 2.2.7 above.



Return to the StoresSelection worksheet.

3.5 Higher level store selection

Identify the complete list of higher level stores supplying your selected LD sample, highlighted in blue-grey.



Annex 1 - Complete sample size reference table

The recommended combination of confidence level and precision is 80% and ±10% respectively.

Sample size

Find row with nearest number of LD stores. Select desired Option. Read off the sample size

Store selection

| Number of LD stores | Option 1: 8 | 0% Confidence | e level and | Option 2: 8 | 5% Confidence | ce level and | Option 3: | 90% Confidence | ce level and |
|----------------------|-------------|----------------|-------------|-------------|----------------|--------------|-----------|-----------------|--------------|
| for sample selection | Pred | cision options | in % | Pred | cision options | in % | Pr | ecision options | in % |
| ioi sample selection | ±5% | ±10% | ±15% | ±5% | ±10% | ±15% | ±5% | ±10% | ±15% |
| 5 | 5 | 5 | 4 | 5 | 5 | 4 | 5 | 5 | 5 |
| 10 | 10 | 8 | 6 | 10 | 8 | 7 | 10 | 9 | 7 |
| 15 | 14 | 10 | 7 | 14 | 11 | 8 | 14 | 12 | 9 |
| 20 | 17 | 12 | 8 | 18 | 13 | 9 | 19 | 14 | 11 |
| 25 | 21 | 14 | 9 | 22 | 15 | 10 | 22 | 17 | 12 |
| 40 | 30 | 17 | 10 | 31 | 19 | 11 | 33 | 22 | 14 |
| 50 | 35 | 18 | 10 | 37 | 21 | 12 | 39 | 24 | 15 |
| 75 | 44 | 20 | 11 | 49 | 24 | 13 | 53 | 28 | 16 |
| 100 | 52 | 21 | 11 | 58 | 26 | 13 | 64 | 31 | 17 |
| 125 | 58 | 22 | 11 | 65 | 27 | 14 | 73 | 33 | 17 |
| 150 | 62 | 23 | 11 | 71 | 28 | 14 | 81 | 34 | 18 |
| 175 | 66 | 23 | 11 | 76 | 29 | 14 | 88 | 35 | 18 |
| 200 | 70 | 24 | 12 | 81 | 29 | 14 | 94 | 36 | 18 |
| 225 | 72 | 24 | 12 | 84 | 30 | 14 | 99 | 37 | 18 |
| 250 | 75 | 24 | 12 | 87 | 30 | 14 | 103 | 38 | 18 |
| 275 | 77 | 25 | 12 | 90 | 30 | 15 | 107 | 38 | 19 |
| 300 | 78 | 25 | 12 | 93 | 30 | 15 | 111 | 38 | 19 |
| 325 | 80 | 25 | 12 | 95 | 31 | 15 | 114 | 39 | 19 |
| 350 | 81 | 25 | 12 | 97 | 31 | 15 | 117 | 39 | 19 |
| 375 | 83 | 25 | 12 | 99 | 31 | 15 | 119 | 39 | 19 |
| 400 | 84 | 25 | 12 | 100 | 31 | 15 | 122 | 40 | 19 |
| 425 | 85 | 25 | 12 | 102 | 31 | 15 | 124 | 40 | 19 |
| 450 | 86 | 25 | 12 | 103 | 31 | 15 | 126 | 40 | 19 |
| 475 | 87 | 25 | 12 | 104 | 32 | 15 | 128 | 40 | 19 |
| 500 | 87 | 25 | 12 | 106 | 32 | 15 | 129 | 40 | 19 |
| 525 | 88 | 26 | 12 | 107 | 32 | 15 | 131 | 41 | 19 |
| 550 | 89 | 26 | 12 | 108 | 32 | 15 | 132 | 41 | 19 |
| 575 | 89 | 26 | 12 | 108 | 32 | 15 | 134 | 41 | 19 |
| 600 | 90 | 26 | 12 | 109 | 32 | 15 | 135 | 41 | 19 |
| 625 | 90 | 26 | 12 | 110 | 32 | 15 | 136 | 41 | 19 |
| 650 | 91 | 26 | 12 | 111 | 32 | 15 | 137 | 41 | 19 |
| 675 | 91 | 26 | 12 | 112 | 32 | 15 | 138 | 41 | 19 |
| 700 | 92 | 26 | 12 | 112 | 32 | 15 | 139 | 41 | 19 |
| 725 | 92 | 26 | 12 | 113 | 32 | 15 | 140 | 41 | 19 |
| 750 | 93 | 26 | 12 | 113 | 32 | 15 | 141 | 41 | 19 |
| 775 | 93 | 26 | 12 | 114 | 32 | 15 | 142 | 42 | 19 |
| 800 | 93 | 26 | 12 | 114 | 32 | 15 | 143 | 42 | 19 |
| 825 | 94 | 26 | 12 | 115 | 32 | 15 | 144 | 42 | 19 |
| 850 | 94 | 26 | 12 | 115 | 32 | 15 | 145 | 42 | 19 |
| 875 | 94 | 26 | 12 | 116 | 33 | 15 | 145 | 42 | 19 |
| 900 | 95 | 26 | 12 | 116 | 33 | 15 | 146 | 42 | 19 |
| 925 | 95 | 26 | 12 | 117 | 33 | 15 | 147 | 42 | 19 |
| 950 | 95 | 26 | 12 | 117 | 33 | 15 | 147 | 42 | 19 |
| 975 | 95 | 26 | 12 | 117 | 33 | 15 | 148 | 42 | 19 |
| 1000 | 95 | 26 | 12 | 118 | 33 | 15 | 148 | 42 | 19 |
| >2000 | 95 | 26 | 12 | 118 | 33 | 15 | 148 | 42 | 19 |
| | 50 | | · · | 110 | - 30 | .0 | 1.10 | | |

Revision history

| Date | Change summary | Reason for change | Approved |
|------------|--|--|--|
| 10.05.2010 | Original document | | Hailu Makonnen Kenea |
| 28.05.2010 | Updated to include user guide for selection tool v1.1-beta | | Andrew Garnett, Hailu Makonnen kenea |
| 19.09.2010 | Reference table updated | | Hailu Makonnen Kenea |
| 19.09.2011 | Update to include the changes made in the Site Selection tool v.106 and feedback received from EURO regional workshops and assessments | To align with the changes occurred in the v1.06 version and to incorporate some changes and meet user requirement. | Hailu Makonnen Kenea, Souleymane kone |
| 19.03.2014 | SampleSize sheet updated. New sample sizes are significantly smaller than previously for any chosen combination of confidence level and precision. WHO now recommends a confidence level of 80% and a precision of ±10%. | Sample sizes are now determined by hypergeometric statistics alone. | Paul Colrain |